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# A framework for assessing and intervening in markets driving unsustainable wildlife use



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#### HIGHLIGHTS

#### G R A P H I C A L A B S T R A C T

- We propose a novel framework to assess and intervene in markets driving unsustainable wildlife use.
- This framework integrates different analytical levels to account appropriately for the complexity of wildlife markets.
- We applied the framework in a datalimited fishery, highlighting its utility to identify interventions to improve sustainability
- Tackling unsustainable wildlife use requires approaches that integrate the diverse aspects defining wildlife market dynamics

#### A framework for assessing and intervening in markets driving unsustainable wildlife use. The upper panel represents the four components (i.e. group of actors), and the lower panel the three analytical levels analysed in the framework.



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#### ABSTRACT

Understanding how markets drive unsustainable wildlife use is key for biodiversity conservation. Yet most approaches to date look at isolated components of wildlife markets, hindering our ability to intervene effectively to improve sustainability. To better assess and intervene in wildlife markets, we propose a framework that integrates three analytical levels. The first level, "actor", assesses the underlying motivations and mechanisms that allow or constrain how actors benefit from wildlife markets. The second level, "inter-actor", assesses the configuration of wildlife product supply-chains and the type of competition between actors participating in wildlife markets. The third level, "market", evaluates supply-demand dynamics, quantity and price determinants, and the presence and effect of illegal products flowing into markets. We showcase the utility of the framework in a data-limited small-scale fishery case study (common hake, *Merluccius gayi gayi* in Chile); our mixed-method analysis provided relevant, tailored management recommendations for improving sustainability. Tackling markets affecting wildlife use needs integrated approaches that bring together the diversity of factors affecting wildlife market dynamics.

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#### 1. Introduction

Unsustainable wildlife use is a significant concern for biodiversity conservation (Diaz et al., 2019; Fukushima et al., 2020; Maire et al., 2020). How the operation and structure of wildlife markets affects the

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sustainability of wildlife use is an under-researched topic (Cinner et al., 2020; Jones et al., 2019; McNamara et al., 2016). While unsustainable use is not always market-driven (for example it could be due to subsistence needs or human-wildlife conflict), markets often are identified as the drivers of unsustainable use (Crookes and Milner-Gulland, 2006; Lunstrum and Givá, 2020; Marshall et al., 2020). Better understanding wildlife markets can help reduce unsustainable wildlife use by informing tailored and context-appropriate interventions. However, understanding how and when markets might drive unsustainable wildlife use encompasses many interrelated factors, which are challenging to disentangle (McNamara et al., 2019; O'Neill et al., 2018).

Markets are the combination of institutions, processes, infrastructure and social relations where parties engage in exchange. Several studies have analysed different components of wildlife markets, in efforts to understand and intervene in them to improve sustainability (e.g. Damania et al., 2005; Ling and Milner-Gulland, 2006; McNamara et al., 2016; Milner-Gulland and Clayton, 2002; O'Neill et al., 2018; Purcell et al., 2017; Wamukota et al., 2014). However, this focus on particular components of wildlife markets, rather than integrating their complexity and interactions across different scales, can lead to only a partial understanding, which then compromises our ability to intervene effectively and may risk unintended consequences (Larrosa et al., 2016). Improving our understanding of how markets drive unsustainable wildlife use requires integrated frameworks that bring together the different market components affecting wildlife use dynamics.

Wildlife markets, at their core, are composed of actors. Actors are the individuals, groups or firms that participate in these markets. Assessing and intervening in markets driving unsustainable wildlife use requires an understanding of the underlying motivations that drive actors' behaviour, as well as the mechanisms that allow or constrain how actors operate in and benefit from wildlife markets (Maire et al., 2020; Nuno et al., 2013; Oyanedel et al., 2020a; Peluso and Ribot, 2020; Ribot and Peluso, 2003). Actors' motivations and how they benefit from wildlife markets vary depending on the type of actor, where in the market they operate, context-specific variables and market signals such as price (Damania et al., 2005; Ramcilovic-Suominen and Epstein, 2012). Assessing and intervening in wildlife markets also requires an inter-actor analysis, exploring how actors interact (O'Neill et al., 2018). Repeated actor interactions in markets creates supply-chain structures that are used for trading products and information. The configuration of these supply-chains and the type of interaction between actors can have substantial impacts on how wildlife markets operate, and ultimately on wildlife sustainability (Crona et al., 2010; González-Mon et al., 2019; Ribot, 1998). The emergent properties of actors' interactions and the flow of information, capital and products through supply-chains determine how wildlife markets, as a whole, operate (Damania et al., 2005; McNamara et al., 2016; Milner-Gulland, 1993). Market-level analyses can point to which processes define supply-demand dynamics, what determines quantities being traded and their prices, as well as the presence and effect of illegal products flowing into the market (McNamara et al., 2016, 2019; Oyanedel et al., 2018).

Previous work has looked at motivations for the use and consumption of wildlife products (Thomas-Walters et al., 2020), provided frameworks for analysing illegal wildlife trade (Phelps et al., 2016) and theorized on how wildlife supply and demand might change under different scenarios (Bulte and Van Kooten, 1999; Chen and 't Sas-Rolfes, 2021; Crookes, 2017; Crookes and Blignaut, 2015; Damania et al., 2005). To progress beyond sectoral analyses as the above, we here propose a framework for assessing and intervening in markets driving unsustainable wildlife use which integrates the actor, inter-actor and market levels. This framework is novel as it provides the first attempt to combine different levels of analysis used in wildlife markets into a comprehensive structure. The integration proposed in this framework is intended to enhance its applicability in different contexts and geographies, providing an adaptable and flexible tool to assess wildlife markets. This framework can assist in the identification of interventions to reduce unsustainable wildlife use, and pinpoint knowledge gaps, especially in incomplete or data-limited settings. We first describe the structure of the framework, specifying each of the components and how to integrate their interactions across different scales. We then apply the framework to a data-limited small-scale fishery case study, to showcase the utility of the approach. Insights from the application of the framework provided relevant, tailored management recommendations for improving sustainability in the fishery. We finish by offering recommendations on how to use the framework and discussing its relevance and limitations.

#### 2. The framework

#### 2.1. Actor analysis

In the framework, actors in wildlife markets are structured into four groups, which we refer to as components (Fig. 1). The harvester component refers to those actors who directly interact with wildlife and extract it from nature through fishing, hunting, snaring, logging, mushroom picking, etc. The intermediary component refers to those who transform and transport wildlife from its harvest point to selling point, and vendors refers to those who are involved in selling wildlife products to consumers. Finally, consumers refer to the end users of wildlife products.

The first level of analysis, actor, assesses the characteristics of actors that participate in the market (Table 1). These can be individuals, groups or firms. The motivation dimension looks at the underlying motivations that drive an actor's behaviour. Understanding motivations can support better targeting of interventions to address unsustainable resource use through the identification of specific factors driving unsustainable behaviour (Damania et al., 2005; Jouffray et al., 2019; Milner-Gulland, 1993; Oyanedel et al., 2020b). How to assess these motivations depends on the type of actor. For individual motivations (e.g. a hunter or a consumer), several frameworks for evaluating behavioural motivations have been developed (e.g. the Theory of Planned Behaviour (Ajzen, 2011) and the Compliance Framework (Ramcilovic-Suominen and Epstein, 2012)). Moreover, instrumental (i.e. calculation of economic costs and benefits) and/or normative (i.e. social and personal norms) approaches can be used to assess motivations (Fairbrass et al., 2016; Oyanedel et al., 2020a; St John et al., 2010; Thomas-Walters et al., 2020). Methodologies to assess these motivations include surveys, key-informant interviews and behavioural economic methodologies such as contingent valuation and choice experiments (Bova et al., 2018; Oyanedel et al., 2020b). For groups of individuals or firms (e.g. a group of vendors or a processing plant company) motivations might be assessed through risk profiles, cost benefit analysis or evaluating Environmental, Social and Governance commitments towards biodiversity impact reduction or certification programs (Addison et al., 2019; Jouffray et al., 2019).

The access dimension looks at the suite of mechanisms used by actors to benefit from wildlife markets (Ribot and Peluso, 2003). This includes not only formal mechanisms such as property rights but also informal mechanisms such as social ties or knowledge of demand (Ribot, 1998). The theory of access formalises these analyses and helps to guide methods to identify and describe the mechanisms used by actors to gain and maintain access to benefits (Peluso and Ribot, 2020). This then allows the identification of interventions that might disrupt specific mechanisms that maintain unsustainable wildlife use practices. For instance, when intermediaries concentrate access using mechanisms such as collusive price-fixing, prices paid to harvesters might be set intentionally low, driving overexploitation (Ribot, 1998).

For the actor level analysis, typologies can be empirically constructed to characterise participants in the market. Typologies refer to the systematic construction of types - which are unique combinations of dimensions of attributes that influence the relevant outcome. The



Fig. 1. A framework for assessing and intervening in markets driving unsustainable wildlife use. The upper panel represents the four components (i.e. group of actors), and the lower panel the three analytical levels analysed in the framework.

motivations and access dimensions can be used to construct the typologies for each of the four market components (harvesters, intermediaries, vendors and consumers), thereby defining specific characteristics of actors for the case study. Following (Kluge, 2000) we divide the typology construction process into four steps: development of relevant analysis dimensions; grouping the cases and analysis of empirical regularities; analysis of meaningful relationships and type construction; and characterisation of the constructed types (see Supplementary material).

#### 2.2. Inter-actor analysis

Actors participating in wildlife markets interact to exchange wildlife products and information within and between market components. The supply-chain structure dimension assesses the configuration of actors' interactions when transporting and transforming wildlife products from the wild to consumers. Assessing these configurations requires mapping how products, information and resources travel through supply chains (Purcell et al., 2017). Methodologies for this include system mapping, key-informant interviews, social network analysis and literature review (González-Mon et al., 2019; Jena et al., 2017). Understanding these configurations can assist in identifying interventions by locating specific points in the supply chain that might be causing or maintaining unsustainable wildlife use practices (Phelps et al., 2016). A useful typology of supply-chain network configurations, created to assess illegal wildlife trade, can be found in Phelps et al., 2016. For instance, restricted supply chains where gatekeepers are present can cause specific actors to gain excessive market control, which in turn can exacerbate unsustainability if their motivations are not aligned with long-term sustainable management.

The competition dynamics dimension assesses the way actors interact, compete and prevent new actors coming into each component. Idealized categorizations of interactions include, but are not limited to: perfect competition (no particular actor controls supply or demand because many actors participate in the market), oligopoly (a few,

powerful actors dominate market dynamics, reducing competition), monopoly (one actor supplies the product and as such has full control of the market) and monopsony (a single buyer controls the market by purchasing from different sellers). Recognising how actors within components interact can assist in assessing wildlife markets because this helps predict how wildlife is used. For instance, if the harvester component is characterised by a monopoly or oligopoly, in theory wildlife might be more likely to be used sustainably because harvesters can plan for the future (Clark, 1990). However, if a monopoly or oligopoly is present at the intermediary level, collusion might occur, driving prices paid to harvesters down, which can exacerbate unsustainable wildlife use (González-Mon et al., 2019; Jones et al., 2019).

#### 2.3. Market analysis

The market-level analysis assesses the emergent economic properties that result from the individual behaviours of, and interactions between, actors in the market. The *price and quantity determinants dimension* looks at the different factors that determine quantities supplied and demanded by the market and product prices. These factors include own price elasticity, income elasticity, cross-price elasticity, environmental or supply stochasticity and consumer preference (McNamara et al., 2019; Milner-Gulland, 1993; Rentsch and Damon, 2013). Methodologies for assessing this dimension include econometric analysis and regression models that try to disentangle how explanatory factors affect quantities demanded or supplied (McNamara et al., 2019).

The *supply-demand dynamics dimension* looks at whether the market is dominated by supply- or demand-driven processes. Supply-driven markets are those where suppliers participate in the market independently of price signals, while demand-driven markets are those where suppliers respond to price signals, among other factors (McNamara et al., 2016). A suite of methodologies is needed to disentangle whether the market under consideration is supply or demand-driven, including key-informant interviews, surveys and econometric analyses. Unravelling

#### Table 1

Actor, inter-actor and market-level analysis and their dimensions for assessing and intervening in markets driving unsustainable wildlife use.

Level of analysis	Dimension	Description	Possible methodologies to assess the dimension	Examples of interventions	References
Actor	Motivations	The underlying motivations that drive actors' behaviour in the market	<ul> <li>Key informant</li> <li>interviews and surveys</li> <li>Economic methods</li> <li>(e.g. choice</li> <li>experiments,</li> <li>contingent valuation)</li> <li>Cost-benefit analysis</li> <li>Risk profiles</li> <li>Typology</li> <li>construction for</li> <li>creating actor types</li> </ul>	<ul> <li>If instrumental motivations predominate at the individual or firm level, change negative incentives: improve enforcement, increase fines or reduce revenues from unsustainable practices. For positive incentives: performance-based rewards, alternatives or compensation         <ul> <li>If individual normative motivations are aligned with unsustainable market practices, influence and modify social norms.</li> <li>Promote certification or financial incentives for actors performing</li> </ul> </li> </ul>	(Cialdini and Trost, 1998; Ferrier, 2008; Jouffray et al., 2019; Milner-Gulland and Clayton, 2002; Newing, 2010; Oyanedel et al., 2020a; Tyler, 1990)
	Access	The suite of mechanisms that define the ability of different actors that participate in the market to derive benefits from it	<ul> <li>Key-informant interviews</li> <li>Literature review</li> <li>Social network analysis</li> <li>Access mechanisms mapping</li> <li>Typology construction</li> </ul>	sustanable practices - If access to information is disparate, provide information platforms for actors with less access - Provide training for unskilled actors or low-interest loans or equipment for actors that lack access to capital - If access to markets is a barrier, improve access to transport links - Regulate against collusive price fixing - Incentivise low access actors to organise into cooperatives or syndicates	(Kluge, 2000; Peluso and Ribot, 2020; Purcell et al., 2017; Ribot, 1998; Ribot and Peluso, 2003; Wamukota et al., 2014)
Inter-actor	Supply-chain structure	The configuration of actors' interactions between and within components for transporting and transforming wildlife products from the wild to consumers	<ul> <li>System mapping</li> <li>Key-informant</li> <li>interviews</li> <li>Literature review</li> <li>Social network</li> <li>analysis to map how</li> <li>actors interact</li> </ul>	<ul> <li>When restrictive links are controlling the supply, incentivise direct sale links from harvesters to vendors or consumers</li> <li>Diversify selling platforms when a limited number of intermediaries are driving unsustainable use</li> </ul>	(Gaonkar and Viswanadham, 2007; González-Mon et al., 2019; Jena et al., 2017)
	Competition dynamics	The way that actors participating in each market component compete: oligopoly, perfect competition, monopoly or monopsony	– Key-informant interviews – Literature review	<ul> <li>If actors in a market component are organised as an oligopoly, monopsony or monopoly, reduce entry barriers to participation</li> <li>Improve tenure rights and security if open access to resources is driving overexploitation</li> <li>Develop and enforce competition regulations</li> </ul>	(Purcell et al., 2017; Ribot, 1998)
Market	Quantity and price determinants	The diversity of factors that determine quantities supplied and demanded by the market and define product prices	<ul> <li>Key-informant interviews</li> <li>Econometric analysis to determine elasticities and what influences quantities supplied/demanded</li> </ul>	<ul> <li>If own demand is elastic, increase prices to reduce consumption</li> <li>If own demand is inelastic, increase the availability of alternative products, considering the effect on demand for the focal product</li> </ul>	(Loannides and Whitmarsh, 1987; McNamara et al., 2019; Pitt, 1981)
	Supply-demand dynamic	The interplay between different attributes that together suggest if the market is dominated by supply or demand-driven processes	<ul> <li>Key-informant</li> <li>interviews</li> <li>Econometric analysis</li> </ul>	If demand-driven: - Increase the availability of alternative products - Change consumer preferences - Introduce market regulations If supply-driven: - Reduce harvesters' dependence on resources - Improve enforcement at harvester component	(McNamara et al., 2016; Wright et al., 2016)
	Legal/illegal interaction	How illegal products enter and define the market and the total quantities traded	<ul> <li>Key informant interviews</li> <li>Sensitive questioning surveys to assess and estimate illegal use</li> </ul>	<ul> <li>Develop mechanisms to differentiate legal/illegal and sustainable/unsustainable products</li> <li>Increase/improve monitoring and enforcement</li> <li>Incentivise price premium for sustainable/legal products</li> <li>Improve consumer awareness and demand for sustainable/legal products</li> </ul>	(Agnew et al., 2009; Chen and 't Sas-Rolfes, 2021; Nuno and St John, 2015; Oyanedel et al., 2018; Zeller et al., 2015)

whether the market is supply or demand-driven can assist in identifying if interventions to reduce unsustainability should be targeted at consumers (in demand-driven markets) or suppliers (supply-driven markets) (McNamara et al., 2016).

The *legal/illegal interaction dimension* looks at the presence of illegal products going into the market and how they affect market dynamics. Illegal exploitation of wildlife can distort markets and affect competition. How illegality affects markets, however, depends on the way

products are integrated into the supply chain. At one extreme, illegal products can be entirely integrated into the same markets as legal products, in which case they are difficult to distinguish (Oyanedel et al., 2020b). At the other extreme, illegal and legal products can be almost entirely separated in their markets — for instance they can be packed differently or sold in different places (Dutton et al., 2011). Assessing the presence and extent of illegal activities usually requires specialized research methods, as those involved in illegal activities might be reluctant to participate in research elucidating the extent and characteristics of their activities (Hinsley et al., 2019). Assessing the extent of illegal activities and how they are integrated in supply chains is necessary to complement legal market data, so that the true dynamics of the market as a whole can be revealed.

## 2.4. Applying the framework: select sustainability problem, define scope and scale and identify interventions

Applying the framework firstly requires that a well-defined sustainability problem which involves markets is selected. A well-delimited sustainability problem helps to define the scope and scale of application of the framework and assist in better selecting interventions that might tackle the specific issue being analysed. Within this delimitation of the sustainability problem, the main components of the market to be analysed are also defined. This might include all four components of the market (harvesters, intermediaries, vendors and consumers), or the subset of these which contribute to the sustainability problem. We do not consider other actors which contribute to the wider environment within which the market operates, such as policy-makers, law enforcers or broader society.

To delimit the scope and scale at which the framework is most usefully applied, actor and inter-actor level analyses are defined based on one or more of the following: a specific product, species, selling channel and/or format. In some cases, the scope and scale of analysis will be easily identifiable, for instance, in fisheries where one product is sold in a well-defined channel without processing. In other cases, transformation and mixing of species into one product, or different products that are derived from the same species, might make the scope and scale of analysis harder to identify (e.g. scales from different pangolins species going into a generic pangolin scale product). For the market analysis level, a broader scale (e.g. a country) can be considered to account for factors, such as price, that might be defined at a larger scale than the scale and scope defined for actor/inter-actor analyses.

As part of the scale and scope delimitation, a time dimension must be also considered. Wildlife products vary in how they are used and transformed. Some perish fast (e.g. fresh fish), while others can be stored (e.g. ivory), some are highly seasonal (e.g. wild mushrooms) while others are harvested constantly over time (e.g. some timber products). The time scales in which wildlife products are used and transformed affects how actors participate in the market, the type of supply-chain needed to transport products, and ultimately, the way markets operate. As such, time has to be considered when defining the system being studied and how each analytical level is assessed, so that an appropriate time-scale is used that capture the diversity of processes affecting the market.

Applying the framework allows the user to transparently conceptualise a wildlife market system. This can then act as a guide for identifying interventions that address the specific characteristics of the market that might be driving unsustainable wildlife use. Identifying interventions involves integrating the results of the different analytical levels, considering the interactions within and between analytical levels. Selecting and predicting which of the set of feasible interventions will best assist in reducing the selected unsustainability problem is beyond the scope of the framework, but readers might want to look at costbenefit analyses, participatory processes (Travers et al., 2016), or before-after-control-intervention analyses (Ferraro et al., 2019) for this purpose.

## 3. Common hake fishery case study as an application of the framework

#### 3.1. Select sustainability problem and define scope and scale

Common hake (*Merluccious gayi gayi*) is one of the most valuable fisheries in Chile in terms of income and jobs, employing more than 3000 fishers directly just in the small-scale sector (vessels usually less than 12 m in length) (Arancibia and Neira, 2008). The most critical challenge for the sustainable management of the fishery is unreported fishing, where quota limits are exceeded and fishers fail to report catches accurately (Oyanedel et al., 2020b; Plotnek et al., 2016; SUBPESCA, 2016). Anecdotal evidence, as well as enforcement records from the Chilean National Fisheries and Aquaculture Service (SERNAPESCA), indicate that this problem is more severe in the small-scale sector and particularly in the VII region of the country, where the majority of the catch is unreported (for an extended background on the fishery see Oyanedel et al., 2020b).

Accordingly, we define the sustainability problem as how the market drives common hake under-reporting and concentrate on the harvester, intermediary and vendor components. We define our scope and scale for actor and inter-actor analyses as the sale of fresh fish originating in the VII region of the country to open-air markets and the central fishing terminal in Santiago (Chile's capital). For the market analysis, we define the common hake fishery at the national level, so as to consider how ownand alternative product prices at this level affects unreported catch dynamics in the VII region. We consider a multi-year (2014–2019) time-scale to account for seasonal variability in landings and prices.

Four independent methodologies were used to characterise the different dimensions at each of the analytical levels of the framework (see Supplementary material). First, key-informant interviews were used for the actor and inter-actor analytical levels as well as the legal/illegal interaction and supply-demand dynamics of the market. Then, a typology construction process was used to create actor types. For the market analysis level, a sensitive questioning survey analysis was performed to understand the legal/illegal product interaction, and an econometric model was used to assess the determinants of quantity and price.

#### 3.2. Actor-level analysis

#### 3.2.1. Typology construction

The typology construction methodology (see Supplementary material for details) identified 6 actor-types: Type I "Low quota fisher", Type II "High quota fisher", Type III "Temporary intermediary", Type IV "Permanent intermediary", Type V "Fishing terminal vendor" and Type VI "Open-air market vendor" (Table 2).

#### 3.2.2. Motivations dimension

Results from key-informant interviews indicate that instrumental motivations drive intermediaries' decisions to trade legal or unreported catch. Key-informants indicated that intermediaries always trade some legal catch to justify their operation for tax and registration purposes. This does vary, however, depending on perceived levels of enforcement activity or higher prices. Interview results indicate similar motivations for vendors. However, in their case variation in how much legal or unreported product they trade has to do mostly with enforcement probability and is not too sensitive to price. Sensitive questioning methods revealed that fishers' decisions to underreport had an instrumental component related to their quota level but was also highly influenced by normative motivations (see Oyanedel et al., 2020b).

#### 3.2.3. Access dimension

Interviewees consistently identified intermediaries as the most significant economic beneficiaries of the fishery. Results from the interviews indicate that intermediaries use a suite of mechanisms to access and maintain benefits from the fishery. These include access to capital,

#### Table 2

Characterisation of the actor-types constructed for each component of the common hake case study.

Component	Types	Characterisation
Harvesters	Type I "Low quota fisher"	Fishers from Type I are from ports where quota assignation is low, compared to other ports in the region. They are price takers, and so their primary mechanism to benefit from the fishery is through their quota. They have mixed motivations for participating in the fishery, including normative and instrumental.
	Type II "High quota fisher"	Fishers from Type II are from ports where quota assignation is high. They are price takers, and so their primary mechanism to benefit from the fishery is through their quota. They have mixed motivations for participating in the fishery, including normative and instrumental
Intermediaries	Type III "Temporary intermediary"	Intermediaries from Type III are sporadically hired by permanent intermediaries when landings exceed permanent intermediaries' capacities. As such, these intermediaries are dependent on specific conditions when they are required and do not have permanent access to the benefits from the fishery. These intermediaries are mostly driven by instrumental motivations
	Type IV "Permanent intermediary"	Intermediaries from Type IV work permanently in the fishery. These intermediaries have several mechanisms of access to the benefits of the fishery, such as capital, control of access to market, collusive price-fixing, price information control and ties with enforcers. These intermediaries are mostly driven by instrumental motivations.
Vendors	Type V "Fishing terminal vendor"	Vendors of Type V operate from the main fishing terminal in Chile. These vendors are well organised and have diverse mechanisms for accessing the benefits of the fishery such as knowledge of demand, relationship with intermediaries and infrastructure. These ven- dors are mostly driven by instrumental motivations.
	Type VI "Open-air market vendor"	Vendors from Type VI operate in spread-out open-air markets in Chile's major cities. These vendors have a central organisation and their mechanisms to benefit from the fishery include comprehensive knowledge of demand and direct access to consumers, syn- dicate membership, licence to operate in open-air markets and information on prices. These vendors are mostly driven by instru- mental motivations.

markets and information on demand and supply. Moreover, they have social ties with enforcers, fishers and vendors and use collusive pricefixing. Vendors do share some of these access mechanisms, such as access to capital, knowledge of demand and social ties with intermediaries. However, vendors' primary access mechanism involved their access to a selling position, whether it was in the fishing terminal or open-air markets, through involvement in a syndicate organisation. Fishers (harvesters) have more limited access, mostly via their access to quota (formal mechanism), involvement in a syndicate organisation and their social identity as fishers. They also have moderate access to capital and social ties with some intermediaries.

#### 3.3. Inter-actor level analysis

#### 3.3.1. Supply-chain structure dimension

Responses from interviews were consistent in indicating that the structure of the supply-chain is constrained at the intermediary level. While there are high numbers of fishers and vendors participating in the market, the vast majority of the supply goes through a limited number of intermediaries, which control the routes between the different ports in the VII region, the main fishing terminal in Santiago, and the open-air markets. No major alternative pathways exist in the supplychain structure, which makes the operation of the market highly dependent on a limited number of intermediaries.

#### 3.3.2. Competition dynamics dimension

Respondents characterised the interaction between intermediaries as an oligopoly. According to key-informants, this maintains prices paid to fishers artificially low and prevents negotiation. Respondents indicated that the limited number of participants in the intermediaries component is maintained through high entry barriers (because of intermediaries' social ties with enforcers and fishers). We could not, from the interviews, disentangle the market structure within the vendor component. While barriers to entry do exist (e.g. syndicate membership, having an assigned selling point), responses from interviews were not consistent in indicating whether this market component was characterised as an oligopoly or perfect competition. At the fisher (harvester) component, the market structure was characterised as competitive, as no particular participant had influential market power and the products being supplied were identical. However, entry barriers do exist, as currently no new permits are being issued by the government to participate in the fishery.

#### 3.4. Market level analysis

#### 3.4.1. Quantity and price determinants dimension

The econometric analysis indicates that own-price elasticity was positively and significantly related to common hake reported landings ( $\beta$  = 0.472 SE = 0.23; Fig. 2, Supplementary Material), suggesting that a 1% increase in common hake price would lead to a 0.47% increase in reported supply. Pacific pomfret price elasticity (Brama australis, an important fishery in the VII region, in which common hake fishers participate) was negatively and significantly related to common hake supply ( $\beta = -0.752 \text{ SE} = 0.203$ ), meaning that a 1% increase in pomfret price would lead to a 0.75% reduction in common hake supply. Enforcement was positively and significantly related to common hake supply  $(\beta = 0.025 \text{ SE} = 0.008)$ . Only year 2014 was significantly (negatively) related to supply compared to the baseline of 2019 ( $\beta = -0.508$ SE = 0.205). All seasons were negatively and significantly related to supply compared to the baseline of Aug-Dec (Season 1 ( $\beta = -1.026$ SE = 0.187), Season 2 ( $\beta$  = -0.614 SE = 0.176) and Season 3 ( $\beta$  = -0.482 SE = 0.17)). These results suggest that legal supply (reported landings) does respond to price signals, including from alternative products, and to enforcement levels. It is also seasonal, though whether this is due to bio-physical processes or changes in supplier behaviour (e.g. under-reporting, fishing effort) is unclear from this analysis.

#### 3.4.2. Supply-demand dynamic dimension

Key-informant interviewees indicated that fishers' operations were independent of price signals generated by the market. Respondents consistently pointed out that price, both at selling points and port level, depended on quantities landed. Moreover, respondents indicated that most fishers do not know the prices they will sell their catch for before going out fishing. This suggests that supply-driven processes dominate the market in the case study. While demand-driven processes do have a role at specific times of the year (e.g. Easter), when suppliers (fishers) respond to price signals generated by the market, this is sporadic. There is uncertainty in this characterisation as supplier behaviour was the only attribute that we could assess for this element of the framework.

#### 3.4.3. Legal/illegal interaction dimension

Responses from the key-informant surveys indicated that legal and illegal products are indistinguishable in the market. What differentiates



**Fig. 2.** Output of the linear model. The response variable is common hake reported landings. Predictor variables are enforcement and prices of common hake and pomfret. The reference level for year is 2019 and for season is Season 4. Circles represent estimate and lines represent 95% Cl.

a legal from an illegal product is the presence of permits, but the product itself is the same and it sells in the same markets. From the sensitive questioning surveys analysis, the linear model estimates of unreported catch were 0.73 (SE = 0.046) tons per-trip for low quota boats, and 0.41 (SE = 0.063) tons per-trip for high quota boat (Supplementary Table 3). When extrapolated to the region, total unreported catch estimates were 24,204 tons for the high-effort scenario (based on 3 fishing trips per week, 11 months a year), and 6658 tons for the low-effort scenario (based on the average number of trips reported to authorities a year). When compared to the quota allowed for the region, these estimates suggest that between 67 and 88% of the total catch for the region goes unreported.

#### 3.5. Identifying interventions

Findings from the actor, inter-actor and market level analyses are summarized in Table 3. Evidence at each level allows for an overall conceptualisation of the common hake market system. This market is dominated by an imbalance of access mechanisms between fishers and intermediaries. Fishers have limited control of the prices they receive for their catch and, because of their low quota levels, are highly depend on landing unreported catch for an income. Because unreported catches represent the vast majority of landings, only intermediaries that trade unreported (illegal) products can operate profitably in the market. This creates an oligopoly at the intermediary level which dominates the supply-chain and control prices.

This conceptualization enables the identification of a suite of interventions to improve sustainability of the common hake fishery. At the actor level, potentially-effective interventions depend on the component. For fishers, increasing the quota, creating price information platforms and better targeting of enforcement could reduce unreported catch, promoting more sustainable exploitation of common hake. For intermediaries, increasing enforcement, reducing entry barriers and preventing price-fixing could help to stop intermediaries overaccessing the benefits from the fishery, driving unsustainability. For vendors, increasing enforcement and creating alternative platforms and direct links to fishers could shorten the supply chain and improve communication and market access. At the inter-actor level, interventions were similar to the actor-level ones, and had to do with incentivizing direct sale links from fishers to vendors and reducing entry barriers to the intermediary market component so as to improve competition. For the market analysis, evidence suggests that possible interventions are: improving access to alternative livelihoods such the pomfret fishery (if sustainable); reducing fishers' reliance on common hake; and providing mechanisms to differentiate legal and illegal products at the market (e.g. traceability through barcoding (Thompson et al., 2005)).

Integrating the evidence compiled in Table 3 in order to identify interventions requires consideration of the uncertainty in the data and the interactions within and between analytical levels. Fig. 3 lays out an intervention map considering these issues. For instance, while we found that own-price elasticity was significantly correlated with common hake supply in the price and quantity determinant dimension, this result clashes with findings from other dimensions of the market analysis. Respondents from key-informant interviews consistently indicated that fishers' activity did not depend on prices. While these results seem to contradict each other, evidence from the legal/illegal interaction dimension helps to clarify the situation. Because the vast majority of products traded are illegal, there is high uncertainty in the econometric analysis, which only considered legal supply. As such, econometric estimates only indicate how legal supply responds to price, while key-informant responses indicated how overall activity (legal/illegal) responds to price. This suggests that fishers respond to higher prices by reporting more, not by fishing more.

Based on the evidence collected at each analytical level, and their interactions, we lay out interventions that can be grouped into 3 main categories:

- Those that improve fishers' access mechanisms and reduce reliance on common hake, so that fishers can decrease their levels of unreported catch and better benefit from their legal catch. Interventions targeting fishers can have ripple effects via the competition dynamics and illegal/legal interaction dimensions, because increasing access mechanisms for fishers may change how intermediaries and vendors benefit from the fishery.
- Those that target the intermediary component, so as to break down the oligopoly and improve competition. This could improve sustainability through improving fishers' negotiation power, resulting in better prices for their catch, and allowing for sustainability-led actors to come into the fishery as intermediaries to incentivise sustainable fishing practices. Moreover, this could disrupt the current supply-chain structure, re-setting the way the different actors in each component access the benefits from the market and their motivations to participate.
- Those that aim to differentiate legal and illegal products, and improve enforcement across the supply chain so that illegal products don't dominate the market. This could improve sustainability by reducing the economic incentives for trading unreported catch, leading to decreases in fishers' underreporting and therefore a better basis for effective fishery management. This will affect intermediaries' motivations, which could result in them leaving the system if profits from operating legally are reduced too much. Moreover, it could affect vendors, reducing their supply and therefore their motivation to participate in the market

While some of the interventions that we propose have been proposed in the past (Plotnek et al., 2016; SUBPESCA, 2016), our approach allowed us to identify those interventions that respond to actual market dynamics of the fishery. For instance, the fishery's Management Committee proposed interventions that tackle both the demand and the supply side of the market (SUBPESCA, 2016). With our approach, we characterised the market as having a supply-driven dynamic, which suggests that supply-side rather than demand-side interventions have a higher probability of success. Moreover, while the Management

#### Table 3

Summary of findings from the application of the framework to the common hake case study highlighting possibilities for intervention. The level of uncertainty in the assessment is indicated (Low, Med, High).

Level of analysis	Dimension	Evidence from common hake case study	Methodology	Possible interventions	Uncertainty
Actor	Motivations	fotivations Fisher's motivations relate to their quota level (instrumental) and normative motivations (Oyanedel et al., 2020a, b). Intermediaries motivations relate to instrumental factors such as the probability of detection by enforcers and market signals such as price. Vendors' motivations, similarly, were linked to instrumental factors such as the probability of detection		<ul> <li>Increase quota to</li> <li>low-quota fishers through</li> <li>re-distribution programs</li> <li>Targeted enforcement</li> <li>strategy</li> </ul>	Med — assessment of fishers' motivation in Oyanedel et al. (2020a, b) allowed the disentangling of their motivational heterogeneity, but for intermediaries and vendors, key-informant interviews did not allow detailed characterisation
	Access	Fishers are price takers, and their only means of benefiting from the fishery has to do with their social identity, syndicate participation and their quota. Intermediaries are the greatest beneficiaries from the fishery through several access mechanisms (e.g. price-fixing, access to: market, capital, authority, knowledge). Vendors also have diverse access mechanisms (e.g. access to market, capital, organisation, knowledge) depending on where they operate (open-air markets or fishing terminal).	Key-informant interviews	<ul> <li>Enforce against price fixing</li> <li>Incentivise creation of an alternative fishing terminal platform</li> <li>Incentivise direct supply links with fishers</li> <li>Provide market information</li> </ul>	Low — responses from key-informant interviews were consistent in identifying the different access mechanisms being used in each components of the fishery
Inter-actor	Supply chain structure	Key-informants indicated that the vast majority of product goes through a limited number of intermediaries. These are the ones who connect fishers with vendors. There are no significant alternative pathways for the market to operate through	Key-informant interviews	– Incentivise direct sale links from fishers to vendors	Low — key-informant interviews consistently identified a short and aggregated market structure, restricted at the intermediary level
	Competition dynamics	Responses were consistent in indicating that the number of intermediaries in the region is fixed, with high barriers to new entries, making the intermediary component an oligopoly. We were not able to characterise the market structure for vendors. Fishers were characterised as competitive (but with some barriers to access).	Key-informant interviews	– Reduce entry barriers to the intermediaries' component	Low/Med — responses from informants were consistent in identifying intermediaries as an oligopoly and fishers' as competitive. However, we could not characterise vendors
Market	Quantity and price legal supply of common hake indicates that determinants own-price elasticity and pomfret (alternative product) price, as well as seasonality and enforcement, explain variability in reported supply.		– Econometric analysis	<ul> <li>Increase enforcement</li> <li>Improve access to</li> <li>pomfret, if sustainable</li> </ul>	High — econometric analysis only considered legal supply, so there is high uncertainty about how the independent variables affect not only legal but also unreported supply
	Supply-demand dynamic Legal/illegal interaction	Respondents indicated that, generally, fishers (suppliers) operation is independent of price signals in the market, which characterises the market as supply-driven Key-informants indicated that legal and illegal products are indistinguishable in the market and are sold in the same places. Total unreported catch estimates were 24,204 tons for the high-effort scenario and 6658 tons for	- Key-informant interviews - Key-informant interviews - Sensitive questioning	<ul> <li>Reduce fisher's reliance on common hake</li> <li>Provide alternative livelihood options</li> <li>Provide mechanisms to differentiate legal and illegal products (e.g. traceability through bar-coding)</li> </ul>	Med — only some properties that allow characterisation of this market as supply-driven were easily identifiable from the key-informant interviews Low/Med — the extrapolation method used produced large estimation ranges
		the low-effort scenario. Compared to the 2018 region's quota, these unreported catch estimates represent between 67 and 88% of the total catch for the region.	surveys		

Committee does identify the low prices paid to fishers as an issue, by assessing the diversity of factors affecting the market dynamics we disentangle the mechanisms by which this occurs and what interventions can help to overcome it. As such, by applying this framework, we were able to use evidence to guide the analysis of which interventions, and why, might better target the unsustainability problem in this fishery.

#### 4. Conclusion

Unsustainable use of wildlife is old news. However, disentangling the role that markets play in driving unsustainable use, and how to intervene in them, still receives limited attention from those designing policies aimed at reducing this unsustainability. Our framework provides practical guidance on how to characterise a wildlife market system, identify research gaps and develop a suite of potential interventions to choose from, in cases where markets drive unsustainable wildlife use. The application of this framework to our case study allowed us to characterise the common hake fishery market using a suite of methodological and theoretical approaches. Despite limited data availability, we were able to combine mixed methods to dissect the different market characteristics that influence the main problem of the fishery; unreported catch. By doing so, we were able to identify interventions that would address the actual market dynamics of the fishery, and disentangle the mechanisms by which some of the key unsustainable issues of the fishery are maintained.

It is time to start tackling the question of how markets drive unsustainable wildlife use in a systematic way. Our framework allows for a more concerted approach to answering this question, by bringing together different theoretical perspectives and lines of evidence. Indeed, this can help managers to better identify those interventions that respond to actual market dynamics, rather than choosing interventions based on spurious assumptions (SUBPESCA, 2016). Moreover, this



Fig. 3. Evidence gathered from application of the framework and intervention map for reducing common hake unsustainable use.

framework can help to prompt new ways of thinking about how to intervene in markets driving unsustainable wildlife use, by expanding the toolkit of available options and integrating diverse theoretical perspectives. Systematically tackling the role of markets in driving unsustainability requires approaches that can be used to compare and contrast between cases, learn from experiences and connect researchers working in diverse social-ecological systems under a common umbrella. We hope that this framework fuels a renewed interest in the perennial environmental issue of how markets drive unsustainable wildlife use.

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#### **CRediT** authorship contribution statement

**Rodrigo Oyanedel:** Conceptualization, Methodology, Formal analysis, Investigation, Data curation, Writing – original draft, Writing – review & editing, Visualization, Funding acquisition. **Stefan Gelcich:** Conceptualization, Methodology, Writing – original draft, Writing – review & editing, Funding acquisition, Supervision. **E.J. Milner-Gulland:** Conceptualization, Methodology, Writing – original draft, Writing – review & editing, Funding acquisition, Supervision.

#### **Declaration of competing interest**

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

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#### Appendix A. Supplementary material

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